

**The Mischief Bias Plays in Life and Law**  
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I will conduct a two hour presentation on: The Mischief Bias Plays in Life and in the Legal Profession. It will include a Q&A period.

I will start with implicit biases generally. We will discuss the implicit associate test (IAT) a bit and spend some time exploring various kinds of implicit biases. After establishing the *normalcy of biases*, I will provide examples of how bias manifests in the legal profession. We will spend most of our time discussing the impact of biases on lawyering: how it affects how we choose jurors, make judgments about clients and witnesses, evaluating judges, hiring, mentoring, evaluating, paying and promoting other lawyers. I typically cover race, skin color, ethnicity, disability, gender, sexual orientation, gender conformity/identity and sometimes discuss height, weight, age and other “lookism” issues. We will also discuss how one should unchecked implicit biases *might* find one facing ethical challenges under the Missouri Rules of Ethics. We will also discuss ethical rules from other states that actually include discrimination (whether knowingly or not) in their ethical rules. I will discuss a proposal before the ABA to deal with a similar rule for the ABA Model Rules of Professional Conduct.

The presentation will be laid out in 3 categories: The problem in life, the problem as it manifests in one’s legal practice and the connection to the Rules of Ethics 3) next steps.

I would like each participant to take at least 2 of the implicit bias tests located at <https://implicit.harvard.edu/implicit/takeatest.html>. The test on race and weapons and the test on Gender/Career are suggested. It would be wonderful if people could take more: the test on sexual orientation, able-bodiedness, age, skin color, etc., all are just phenomenal. Each takes about 8 minutes to complete. I do not have access to results so people can rest assured that their secrets are safe! Information about the test, the data gathered and the answers to other frequently asked questions can be found at <https://implicit.harvard.edu/implicit/demo/background/faqs.html>.

**Agenda:**

**PART 1: Bias Generally**

IAT discussion  
Bias in life/society  
Bias in individuals

**PART 2: Bias in Law Firms:**

Screening of resumes  
Interviews/call backs/hiring  
Salary/raises/promotions  
Mentoring

Performance evaluations  
Mommy track/marriage penalty/Gender Pay Gap/Power committees  
Bullying/sexual harassment issues  
Who inherits work upon partner retirement?  
What clients you take  
How you assess credibility of witnesses  
Law catching up to social science problem: EX: Intentional discrimination standards despite judicial recognition of unintentional bias  
Decisionmaking by Judges (extensions, granting of motions, etc.)  
Lawyers and screening of potential jurors  
Evaluation of judges by lawyers  
Criminal justice system vis-à-vis prosecutors (charges/plea deals/ picking juries) and public defenders and clients  
Discussion on how Rules of Ethics might be interpreted (and actually are applied in some states) to hold lawyers ethically accountable for both explicit and implicit harmful biases.

### **Part 3: Next Steps:**

Discussion on challenging ourselves  
Discussions on the concept of see something say something (in various contexts)  
Rethink messages top down  
Breaking out of in-group favoritism box  
What obligation do you have to address client's request to discriminate (ex: "I don't want any black lawyers working on my case")  
Inclusion in your firm; what does it look like  
Update on proposals before the ABA (ethical rule changes as well as potential jury charge suggestions)